

# Meeting Minutes

April 14, 2011

Orcas Island Park and Recreation District Commission  
Regular Public Meeting, Thursday, April 14, 2011  
Orcas Island Fire District Station #1, Eastsound  
12:00P.M.- 2:00 P.M.

## I. CALL TO ORDER (12:05)

Martha Farish, Chairman

Roll call:

Seat 1: Vicki Vandermay - present  
Seat 2: Bob Eagan - absent  
Seat 3: Martha Farish - present  
Seat 4: Jim Bredouw - present  
Seat 5: Ian Lister - present

Greeting and Announcements

## II. OLD BUSINESS (12:05)

### 1. Previous Minutes - Ian

*(The minutes, while duly taken down, have not been approved at a public meeting for some time.)*

The Secretary is to catch up on the minutes processing as quickly as possible. Ian expressed that this work is in progress, but not completed as yet.

### 2. OICF Grant Request - Martha

**Motion:** To submit the OICF Grant Request as per the April 4 Special Meeting, where it was discussed, but not formally authorized by motion.

- Cmsr. Farish, 2nd Cmsr. Vandermay
- Deliberations: *none*
- Vote: unanimously aye

**Motion:** To accept the listed names as the Financial Oversight Committee:

Bob Lundeen  
Joe Cohen  
Janet Brownell  
Helen Bee  
Lisa Byers  
Hilary Canty  
Carl DeBoor

- Cmsr. Farish, 2nd Cmsr. Vandermay
- Deliberations: *none*
- Vote: unanimously aye

3. Funhouse proposal

*(A letter of explanation had been anticipated from the Fun House board, but has not been received)*

4. February Special Election, SJC Elections Invoice

*Bob had expressed that SJC Elections would postpone the Election cost for the February 8, 2011 Special Election until such time as OIPRD begins to receive Levy revenues, anticipated to be May of 2012.*

Committee Reports

5. Buck Park Committee: buck park committee report 4-14-11 - Vicki/Bob

Recommendation: That OIPRD Commissioners meet with OISD Board Members at either a regularly scheduled meeting or a special meeting to discuss the future of Buck Park and a collaborate on how we all might better serve the community with the resources the school has.

Cmsr. Vandermay proposed to meet with the OISD board of Directors on May 16.

6. Financial Oversight Committee: FOC Committee Report letter, - Martha

Suggested action: Motion: Send the letter, budget and comment sheet to Financial Oversight Committee members immediately and requesting comment back by April 27, 2011.

**Motion:** as suggested in the FOC Committee Report letter

- Cmsr. Farish, 2nd Cmsr. Vandermay
- Deliberations: *none*
- Vote: unanimously aye

Cmsr. Vandermay left the meeting at 1:35, Cmsrs. Farish, Bredouw, & Lister remaining.

Discussion: the Funhouse parks and rec proposal and budget 3-11-10, created by Fun House Executive Director Pete Moe pending Funhouse board approval, the proper approach to the Fun House Board of Directors, and the varied public perception of the Fun House. Cmsr. Farish is to draft a letter to the Fun House Board in order to begin exploring the matters contained in Pete's proposal. Cmsr. Farish is to request a meeting with the Fun House Board of Directors.

**III. PUBLIC COMMENT (1:30)**

*Comments, Concerns, Ideas*

**IV. NEW BUSINESS (1:45)**

7. Community Dance Program Ideas - Susan Weiss  
No discussion

8. OIPRD Proposed Policies, - Martha

Cmsr. Farish to have Adina Cunningham review the set of proposed policies. The item is to appear on the agenda for the May meeting under old business.

9. Budget Committee: OIPRD April 12, 2011 DRAFT BUDGET PROPOSAL - Jim

*two additional spreadsheets were presented, one accounting for the Fun House proposal, and the other not:*

OIPRD April 4, 2011 BUDGET PROPOSAL w FH

OIPRD April 13, 2011 BUDGET PROPOSAL-No FH

Discussion: Cashmere Bank, Jim's discussions with Ron Olsen.

**Motion:** I make a motion to authorize Martha and Jim to seek proposals for borrowing up to \$100,000 for operations and maintenance of OIPRD for a maximum loan term of 40 months.

- Cmsr. Farish, 2nd Cmsr. Bredouw
- Deliberations: *none*
- Vote: unanimously aye

Discussion: Cashmere Bank, Jim's discussions with Ron Olsen.

Discussion: OIPRD currently standing committees:

Buck Park Committee - Bob, Vicki

Programming Committee - Jim, Vicki

Registration, management system (computer) Committee - Ian

Insurance Committee - Ian

Finance Committee - Martha, Jim

Loan Committee - Jim, Martha

Office Space Committee - Jim

V. **ADJOURNMENT** (2:45)

**Motion:** To adjourn

- Cmsr. Bredouw, 2nd Cmsr. Farish
- Deliberations: *none*
- Vote: unanimously aye

***Addenda:***

OICF Grant Request

listed names

SJC Elections Invoice

buck park committee report 4-14-11

FOC Committee Report letter

Funhouse parks and rec proposal and budget 3-11-10

Community Dance Program Ideas

OIPRD Proposed Policies

OIPRD April 12, 2011 DRAFT BUDGET PROPOSAL

OIPRD April 4, 2011 BUDGET PROPOSAL w FH

OIPRD April 13, 2011 BUDGET PROPOSAL-No FH

Regular Public Meeting minutes for April 14, 2011

Approved by motion on this 18<sup>th</sup> day of MAY, 2011

Signed and attested this 12<sup>th</sup> day of July, 2011

  
Ian Lister, Commissioner #5,  
Secretary

  
Martha Farish, Commissioner #3,  
Chair

## **Orcas Park and Recreation District Grant Request March 2011**

**Name of Organization:** Orcas Island Park and Recreation District (OIPRD)

**Mailing address:** PO Box 16, Eastound, WA 98245

**Phone:** 360-376-6199 (Farish). OIPRD does not yet have an office or phone.

**Email address:** [mfarishster@gmail.com](mailto:mfarishster@gmail.com)

**Organization's Web address:** [orcasparkandrec.org](http://orcasparkandrec.org)

**Contact Person:** Martha Farish, Chair, Board of Commissioners, OIPRD

**Non-profit status:** A tax supported organization which according to Auditor Milene Henley makes OIPRD, by definition, a "registered" non-profit. Federal and State official registration numbers are pending applications to be made by the San Juan County Auditor and Treasurer on behalf of the newly funded OIPRD.

**Dollar amount of this grant request:** \$2500

**Concise project description:** These funds will be used to purchase an umbrella insurance policy from Enduris; an inexpensive insurance provider available only to governmental and municipal agencies, to provide coverage for OIPRD sponsored activities in 2011-12. In order to limit liabilities and manage risk, all volunteer coaches and supervisors of recreational activities, and the activities themselves, are required to have insurance coverage in order to use facilities like parks, gyms, skateboard parks and ball fields. Because of the unique timing of start-up funding for OIPRD, there it is no tax supported funding available until May 2012. Many current and on-going activities on Orcas are currently without insurance coverage for the 2011-12 season.

**Signature of Board Chair:**

**Date:**

Orcas Island Park and Rec District Grant Request, March 2011  
**Proposed Project Budget**

**Describe total project costs in detail:** Parks and Rec Districts purchase insurance policies to help manage the risks and liabilities associated with sponsoring recreational activities in their communities. Community facilities, in order to protect and manage their risks, require that volunteers and coaches also be covered by insurance as a condition of use of those facilities. For an annual fee of \$2500 OIPRD can purchase an umbrella policy from Enduris that will provide the insurance required to cover OIPRD sponsored activities for 2011-12.

**Project costs to be covered by OICF grant:** \$2500

**Non-cash contributions:** None

**Other funding sought for this project:** None, however OIPRD is in the very early stages of considering whether to borrow funds against anticipated revenues in order to fund basic services, like insurance, in 2011-12.

**Other funding received for this project:** None see above.

**The compelling or unusual need:** OIPRD was created in 2010 but wasn't approved for funding until February 2011. According to State law the first distribution of funds to OIPRD will take place in May of 2012. A variety of recreational groups, who formerly had coverage through the now defunct old Orcas Rec, are currently without insurance and thus unable to host, play in or use community facilities. Private insurance for small groups is prohibitively expensive for most participants and groups. Insurance through Parks and Rec Districts is inexpensive and provides the required coverage for virtually any recreational activity OIPRD might be asked to sponsor. For \$2500 OIPRD can provide the necessary insurance "bridge" for the 2011-12 recreational seasons for our community coaches, organizers and facilities.

**Professional development that Board Members or staff has participated in and how that training has impacted our operations.** OIPRD has no staff at this time. The OIPRD board will manage the project until an executive director is hired.

**Plans to maintain the project after the funding period:** Once funds are distributed insurance coverage will routinely be provided out of normal operating revenue for the OIPRD District.

Orcas Island Park and Rec Grant Request, March 2011

### **Proposed Project Description**

**Objectives:** To provide required insurance coverage such that individuals and groups sponsored by OIPRD can continue to use and enjoy group recreational activities in facilities and parks on Orcas Island from May 2011 to May 2012.

**Timeline:** May 2011 to May 2012

**Describe demographics and numbers of people who will be served by this project.** Those

currently known to OIPRD and in need of insurance coverage are:

Youth Outdoor Soccer Spring Season, 6 weeks, approximately 30 participants

Youth Outdoor Soccer Fall Season, 7 weeks, approximately 40 participants

Youth British Soccer Camp, annual event one week in July, approximately 200 participants.

Youth Girls Soccer Camp, Chama Anderson 3-day program to advance high school girl's skills, approximately 15 participants.

Adult Volleyball, September-June, Sundays and Wednesdays, 20-40 ethnically diverse players.

Adult Basketball, year-round on Sunday's. Currently focused on men's basketball; request made for support for an adult women's team.

Wrestling, three year old, 100% volunteer program involving 7 high school age students plus three coaches meeting March to May, December-February, three days per week.

4-7<sup>th</sup> Grade Boys Basketball, November-March, Tuesday and Thursdays, approximately 20-30 participants.

There are likely others who may currently have insurance supplied via some other means but who may also need to list a supplemental insurer like OIPRD in order to participate in tournament play off island. We are told Enduris/OIPRD insurance can be used for this purpose. The OIPRD Board is currently in the process of developing a comprehensive list of all insurance requirements for existing programs.

**Individual accountable for funds:** Martha Farish, Chair, OIPRD Board of Commissioners; Milene Henley, Auditor San Juan County

**Indicate how you will evaluate results of the project:** Quantifiably by the number of people and activities on Orcas Island made possible through OIPRD providing the required insurance umbrella during the May 2011-12 time period.

**There is no physical equipment to be purchased with this grant.**

Page 2 of 2   Orcas Island Park and Rec Grant Request, Section titled  
**Proposed Project Description**

**How does this project relate to the organization's mission and goals?** It is the mission of all Parks and Rec programs to foster a healthy community by providing recreational opportunities in their communities. Without insurance, several of our on-going recreational activities on Orcas will not take place in 2011.

**Has the organization's governing board approved this project?** Not yet. Most of the Board activity in the one month since voter approval has been involved in a wide variety of legal activities required in the formal start-up of a funded Parks and Rec District. Martha Farish, Commission Chair, became aware of the option for OICF to provide funds to OIPRD for insurance coverage on the Friday before the Monday when this application was due. She alone took on responsibility for submitting the grant under these circumstances.

State law forbids communication between Commissioners as a group outside publicly noticed



meetings. Agenda time to consider this grant application will be scheduled for the next available Regular Meeting of OIPRD on April 14, 2011. It is unlikely that there will be any opposition to securing bridge funding for insurance coverage through OICF. In any event, the OIPRD board will vote on this grant proposal on April 14 allowing ample time to withdraw the request, prior to public announcements by OICF, should the need arise.

**Please note:** In the interests of full disclosure, the OIPRD Board of Commissioners is actively and energetically pursuing the possibility borrowing against future revenue in order to sustain basic levels of insurance and programming during the unfunded 2011-12 summer/fall/spring seasons. However, that is a complicated process requiring public hearings and negotiations with lenders that may or may not come to fruition at all, or in sufficient time, to support activities that need insurance now and throughout the 2011-12 time period.

### **Requested Attachments**

**OIPRD Mission Statement:** The purpose of OIPRD is defined by Washington State RCW 36.69.010. Under current consideration, but not yet passed by the Board of Commissioners of OIPRD, is the following draft Mission Statement:

*The mission of the Orcas Island Park and Recreation District is to foster a healthy community by developing and delivering an appropriate mix of innovative recreational opportunities and by providing effective, sustainable stewardship of the District's parks and open spaces.*

**History and Accomplishments:** The formation of OIPRD by the voters in 2009 and the approval of funding for OIPRD in 2011 are the principle accomplishments to date.

The next set of accomplishments will undoubtedly come during the scramble to provide organizational and recreational options to the community, during the February 2011 to May 2012 period, when no tax-supported revenue is available to OIPRD.

**IRS Letter of Determination:** OIPRD has asked San Juan County Auditor Milene Henley to supply OICF with documentation to meet this requirement.

**Important Goals OIPRD hopes to accomplish over the next 12 months. OIPRD will:**

- Establish an OIPRD office
- Provide umbrella insurance for recreational activities and the use of facilities.
- Institute operational policies and procedures in accordance with State law
- Hire staff and/or contract for services
- Sponsor recreational programming for Orcas Islanders



- Negotiate for possible online program registration and payment
- Negotiate for efficient use of community recreational facilities
- Make capital improvements to aging recreational facilities if feasible.

**Organization's annual budget:** In accordance with the recently passed Special Levy, OIPRD will receive \$.09 cents per \$1000 of assessed property values on Orcas Island, in the approximate amount of \$350,000 per year, for the next 6 years.

**Committee Report: Financial Oversight Committee**

**Submitted: 4/14/2011**

**Lead Commissioner: Martha Farish**

**Report:** The following individuals have agreed to serve on OIPRD's Financial Oversight Committee duties authorized in the minutes of the 3/10/2011 Regular Meeting.

Bob Lundeen  
Joe Cohen  
Janet Brownell  
Helen Bee  
Lisa Byers  
Hilary Canty  
Carl DeBoor

**Motion:** I move to accept these names as The Financial Oversight Committee.

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(SEE LINK IN EL. MINUTES)



**Auditor**  
**F. Milene Henley**

**Doris Schaller, Elections Supervisor**  
doriss@sanjuanco.com

## **San Juan County**

P.O. Box 638, Friday Harbor, Washington 98250  
(360) 378-3357 Fax (360) 378-8856 [www.sanjuanco.com](http://www.sanjuanco.com)

March 31, 2011

Orcas Island Park & Recreation District  
Bob Eagan  
828 Eastman Rd  
Eastsound WA 98245

Re: 2011 February Special Election Billing

Dear Mr. Eagan,

Enclosed you will find your invoice for the Orcas Island Park & Recreation District for the February 8, 2011 Special Election.

The invoice shows a refund from the 2010 General Election that was charged to Orcas Island Park & Recreation District. During 2010, the San Juan County Elections Office applied for and received a Help America to Vote Act grant to assist with the annual voting system maintenance fee. The voting system maintenance fee is applied proportionately to the election costs billed to all jurisdictions that have elections during the year. As a result of the County's having been awarded this grant, your jurisdiction is receiving an election cost refund for the 2010 General Election in the amount of \$37.59.

The Auditor has informed me that this payment may be deferred until 2012. Please let me know if you have any questions concerning this invoice.

Respectfully,

A handwritten signature in cursive script that reads "Doris Schaller".

Doris Schaller  
San Juan County Elections Supervisor

Enclosure: Invoice #FEBS011-1



**Auditor**  
**F. Milene Henley**

**Doris Schaller,**  
**Elections Supervisor**

## San Juan County

P.O. Box 638 Friday Harbor, Washington 98250  
[www.sanjuanco.com](http://www.sanjuanco.com) (360) 378-3357

## INVOICE

INVOICE # FEBS011-1

BILLING DATE  
MARCH 30, 2011

**TO:**

Orcas Island Park & Recreation District  
Bob Eagan  
828 Eastman Rd  
Eastsound WA 98245

**FOR:**

February 8, 2011 Special Election

DESCRIPTION	AMOUNT
Supplies (ballot printing)	994.52
Services	4,441.27
Wages	4,278.63
Benefits	804.19
<b>Subtotal Elections Cost</b>	<b>10,518.61</b>
Overhead (15% of Elections Cost)	1,577.79
<b>Total Election Cost</b>	<b>12,096.40</b>
Refund voting system charges for 2010 General	(37.59)
<b>TOTAL DUE</b>	<b>12,058.81</b>

Please make check payable to San Juan County Treasurer

**COMMITTEE REPORT:** Buck Park/Begin Negotiations with Orcas  
Island School District  
**SUBMITTED:** 4/14/11  
**LEAD COMMISSIONER:** Vicki Vandermay

**Purpose:** To identify a strategy for Buck Park by meeting with the Orcas Island School District Board and Orcas Island Park and Recreation District Commissioners

**Discussion of what OIPRD plans might include:**

- Discuss trust between two entities
- Mowing/Maintenance of fields (should there be two separate or one common entity doing this)
- How quickly do we want to move forward on negotiations
- Director in place before agreements are reached/finalized
- Interlocal agreement
- Community outreach - parking lot, skate park, grounds
- Fees to rent gyms, fields, classrooms with OISD

**Recommendation:** That OIPRD Commissioners meet with OISD Board Members at either a regularly scheduled meeting or a special meeting to discuss the future of Buck Park and collaborate on how we all might better serve the community with the resources the school has.

**Dates of already scheduled OISD Board Meetings:**

April 28<sup>th</sup> (regularly scheduled meeting)  
May 16<sup>th</sup> (special meeting 3:00 to 5:00)  
May 26<sup>th</sup> (regularly scheduled meeting 4:00)  
June 23<sup>rd</sup> (regularly scheduled meeting)

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04/14/11



**Committee Report: Financial Oversight Committee**

**Submitted: 4/14/11**

**Lead Commissioner: Martha Farish**

Draft Letter to Accompany Budget for Review and Comment

Dear

Thank you for agreeing to serve as a member of a Financial Oversight Committee on behalf of the Orcas Island Park and Rec District (OIPRD). In February 2011 OIPRD was granted funding. By law, the first distribution of funds will not take place until May 2012; the second distribution will be in November 2012. Funds are generally distributed by the ~~State~~ <sup>COUNTY</sup> in two lump sum installments annually.

Since 2009 and the demise of the "old Orcas Rec", a variety of community activities (and a set of badly needed repairs to facilities at Buck Park) have been either scrambling for funding or have been placed on hold.

In order to begin operations in 2011, fund essential programs, and begin making badly needed repairs, the OPIRD commissioners are CONSIDERING borrowing funds. Under this scenario operations could begin as early as June 2011 as opposed to waiting until May of 2012.

The alternative to borrowing is obviously not borrowing and waiting for tax revenue to be distributed in 2012. The inability to centrally contract for facilities use, obtain group insurance, coordinate and/or sponsor, register and pay for community activities and sports has had an impact in our community. The repairs to the ball fields and tennis courts, if put off, are likely to get more, not less, expensive over time. Not borrowing however has the appeal of being fiscally conservative and not "buying" until we have the cash to pay for it.

Attached is a DRAFT budget for your consideration and comment. Please note: this is a CONCEPT document. Revenue and expenditures have been researched; final budget items may differ. We have deliberately provided you with the "worst case" scenario for borrowing and paying off loans within five years, the term of our current tax revenue funding. With borrowing we are attempting to get ~~six~~ <sup>five</sup> years of operations out of ~~five~~ <sup>six</sup> years of funding.

A commercial lender is available under these conditions.

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04/14/11



## **Proposal To The Orcas Parks & Recreation District**

*Regarding support for The Funhouse core programming*

When it comes to youth-oriented programs, Orcas Island is uniquely fortunate. One of the reasons: The Funhouse. Since it opened a decade ago, the Funhouse has become an *essential* part of the community and a social safety net for the children of the island.

Since we opened the doors:

1. Drug, alcohol & tobacco use has decreased significantly on Orcas.
2. 30 Day use of alcohol and marijuana by 10<sup>th</sup> and 12<sup>th</sup> graders has decreased by 22% and 19% respectively.
3. Property crime related arrests of youths 10-17 in San Juan County has dropped from 2.3% in 2000 to 0.4% in 2006.
4. Teen pregnancy/abortion is lower in San Juan County than in 59% of other Washington state counties, and well below the state average.
5. Educationally, The Orcas School District outperforms most of the State of Washington, scoring significantly  
[1]  
higher than state results in math, writing and science.

In the spirit of creating an even BETTER program for youth on Orcas, The Funhouse Board of Directors proposes that the Orcas Parks and Recreation District (OIP&R) consider support for the following:

- **Underwriting of Funhouse After School Programs**
- **Underwriting of Funhouse Teen Programs**
- **Underwriting of Funhouse Mentor Programs**

The statistics listed above are the direct result of these programs, central to our mission.

Saving the troubled Orcas Rec program is incredibly important. The sports and outdoor programming that has been admirably provided by the Orcas Rec for years is essential to the health and well being of Orcas kids.

The Funhouse also believes that indoor activities such as arts, sciences, literary and other activities are important. By combining some of The Funhouse's proven programs with sports and other outdoor recreation activities, the Orcas Parks & Rec would be an incredibly well-rounded and efficient organization for our kids and our community as a whole.

The Funhouse has been part of the creation of The Orcas Parks & Rec District since the beginning. We believe the community is aware of this, and will strongly support a Parks & Rec Program that embraces indoor activities, arts and multimedia education, as well as the essential sports programs Orcas Rec has historically provided.

We also believe that in challenging economic times community supported non-profit entities are duty-bound to look for efficiencies and synergies where ever they can be found.



Attached please find detailed descriptions of the programs listed above, information as to the statistical success of these programs (Funhouse Community Impact Report) and financial documentation.

It is important to note that The Funhouse intends to remain an independent public 501(c)3 organization. We do not propose a merger of The Funhouse and The Orcas Parks & Rec.

What we do propose is that we work together to create an effective and stable program for the youth of Orcas Island!

Thank you for your hard work for Orcas,

The Funhouse Board of Directors

**The Funhouse Board of Directors**

Greg Books • Betty Corbett • Deborah Hansen • Brett McFarland • Jami Mitchell  
Gene Nery • Nanette Pyne • Rolland Rueb • Rochelle Severson • Roger Sherman  
Tad Sommerville • H.S. Wright III • Eric Youngren

The Funhouse • 30 Pea Patch Lane • Eastsound, WA 98245 • [www.thefunhouse.org](http://www.thefunhouse.org)

**The Funhouse proposes that the OIP&R consider funding for these essential programs:**

**AFTER SCHOOL:** The economics of Orcas Island reflect those of many small American rural-resort communities. The majority of year-round residents are middle-class. Many households are single-parent, or dual-working parent homes. Thus, there is a proportionally large population of latch-key children in the community. The Funhouse is the community safety net for those children.

We provide a safe, educational place for children to hang out after school. Everyday we have 25-40 children, ages 7-16, at The Funhouse taking part in structured play, working on the computers, exploring the science museum, playing music, or watching a video from our extensive library of educational (and fun) titles. These programs provide basic services (Homework Club – an adult volunteer or older teen helping children complete their homework) and enhancements the children can find nowhere else (such as Arts and Crafts, Video Making/Editing, Weird Science, Photography, Folk Arts, Running Club, and more).

**MENTORING:** Our Mentor Program is perhaps the most important thing we do. We have a model program in place, one that provides our children with traditional one-on-one mentor matches, and several types of project-based matches that link a caring adult with a small group of children. We match seniors with children, and teens with children. We even have a unique and innovative program that enhances the schools' education programs: Mentored Online Learning. We know these programs are effective. We read it in the evaluations, we see it in the progress the children display, we see it in our school's success as one of Washington's "Outperforming School Districts."

In the spring of 2008 there were approximately 550 children in school on Orcas Island. At that time, 52 children were involved in Funhouse mentor programs. *That is an incredible 9% of all the children on the island.* Perhaps even more important, school counselors consider more than 80% of those children 'at risk' economically, emotionally, or both. This fall, we had over 40 children involved. During the course of a year our program may touch the lives of 100 or more children (almost 20% of the island's children).

**TEEN PROGRAMS:** During the mid-1990s Orcas Island was experiencing an exceedingly high rate of alcohol and drug use by our local youth, and families were concerned for their children. This growing concern resulted in nine community forums in 1998, all involving a broad spectrum of students in grades 6-12 who were highly verbal about the serious problems of alcohol and drug use among their peers. When asked what they needed most from their community, these teens unanimously answered: a safe place to hang out, especially on weekend nights. When The Funhouse opened its doors in September 2000, our first goal was to fulfill this need. Teen Night, now in its eighth year, provides a lively, safe, and supervised place for 20-40 teens to meet and socialize every Friday and Saturday night.

Teen Night Programs go beyond just Friday and Saturday nights, we also provide safe and fun all-night parties for Graduation Night and New Year's Eve – two of the most dangerous nights of the year for teens. Year-round events, dances, and parties are organized with the help of our "Teen Advisory Board," which gets the kids involved and provides great leadership training.

	After School Programs	Teen Programs	Mentor Programs
<b>Income</b>			
Donations	\$500	\$200	\$200
Grants	\$2,000	\$2,000	\$15,000
Earned Income	\$3,000	\$0	\$0

<b>Totals</b>	<b>\$5,500</b>	<b>\$2,200</b>	<b>\$15,200</b>	<b>\$22,900</b>
<b>Expenses</b>				
Instructor Fees	\$3,000	\$500	\$0	
Program & Art Supplies	\$3,000	\$500	\$200	
Computers & Software	\$2,000	\$2,000	\$0	
Insurance	\$2,500	\$2,500	\$2,500	
Professional services	\$2,500	\$2,500	\$2,500	
Scholarships	\$2,000	\$0	\$0	
Operations	\$15,000	\$15,000	\$15,000	
Misc	\$5,000	\$5,000	\$5,000	
Payroll (direct staff)	\$18,000	\$10,000	\$20,000	
Management Payroll	\$25,000	\$10,000	\$5,000	
<b>Totals</b>	<b>\$78,000</b>	<b>\$48,000</b>	<b>\$50,200</b>	<b>\$176,200</b>
<b>2010 Bottom Line</b>				<b>\$153,300</b>

[1]

Funhouse Community Impact Report, 2009 available for download at: [www.thefunhouse.org](http://www.thefunhouse.org)

Hi Ian -

So, here come my ideas for an ongoing, viable community dance program. In my experience this is the sort of thing that ought to be administered/sponsored by a Parks/Rec department. I have years and years of background and have been involved in arts and education for nearly all my life. These observations come from those years.

I realize that the Orcas Center does currently have a program via outreach in the elementary school. That's great, but the rest of the population is not included. I can tell you as an occasional teacher on the island that there plenty of folks - young and old - who would really like to take classes in assorted dance forms. It's been left to individual teachers to create their own classes, find the space, do their own advertising and hopefully, be able to pay for the hall. I have found that most classes don't last long. With the advent of Anthony Manuel here for several years, there was a dance "boom" that ended when he left! I've personally encouraged a few old-timers to come out of hiding and teach, and one is. A few younger adults try their hand at teaching - I would say with some success, but....the longevity of any classe is "iffy" at best.

Orcas Island is crawling with talent. I can count easily 6 people who could be teaching right now - as I said, a few do. The "decentralized" approach to dance here drives me crazy, quite honestly. It is simply too small a population base for any success. The Orcas Center would probably agree, and I know they are trying their best as well. But their program is nearly non-existent. Important to add as well, is that the black box is a terrible dance space (don't say I said that, but all the teachers here agree). It wasn't created for that purpose and frankly, the floor is one on which injuries can easily happen.

A brief history of me; I began teaching dance at age 24 and taught consistently for about 30 years. I'm an old lady now with aches and pains, but did teach last spring and would again if I thought folks would sign up and be consistent. Yes, we also have that issue here. Folks tend to come and go as they wish, but I do believe that an ongoing, well-managed program would address that. Aside from that, I am a well-trained dancer and have worked in several states, many studios and schools, but germane to this discussion in numerous parks departments. I was helping create programs 30 years ago. As an arts education advocate, I've done graduate work at Antioch and was invited into (but did not go) the grad program in Theatre Arts at Western. I hail from Chicago, so my exposure to many teachers and dance styles came early. I have continued to study as life allows.

That's a lot for starters. I'll outline what has come to mind as a potential template for any program the Board might consider. Thanks so much for "listening", even though I'll be in the dentist chair as you convene.

## (2) Dance Program Ideas

### Other Things

#### Teachers

As I said in my note, Orcas and the other islands overflow with talent. There are teachers hiding in the bushes who need coaxing to come out. They should be utilized and paid appropriate to their expertise.

They should receive an hourly pay through this organization, so they do not have to struggle to pay for space, even if that pay is per registration. I believe this strongly. When you teach on this island, there are times when you pay more for your room than you take in on a given day. That isn't right!

#### Space

If possible, utilize spaces on the island that go underused. Oddfellows is the only current place to teach dance (except ballroom), as it has the proper floor, mirrors and barre. However, places like Westsound Community Hall, The Doe Bay Resort yoga studio, Deer Harbor Club, the old Olga building could be options as well -especially if people from those parts of the island don't want to drive to town.

And, as a non-profit, the assorted organizations would be more agreeable to renting space.

#### This and That

I have been involved in arts education for a long time. I believe they belong in a central place in any community, especially small ones. While the Orcas Center is wonderful, beautiful and gift to community, I feel that it misses the mark. And I don't know why, but it's observable. While there may not be enough people here for another program, it's worth a try.

Need funds for something like this? I've written a few grants and need more practice. Even if I move off the island, I'll be available if anyone asks.

There could be a possible movement class for less-abled children and/or adults. This would need a special teacher (Jean Henigson has this background).

There's another possible discussion about children's theater, improv and other theatre arts. I may be short of cash, but am long on ideas.

Thank you so very much for considering these possibilities for our community.

DJL ... 041411

... *Jam*

Community Dance Program Ideas  
Sue Weiss 6633

Ideally, any program would be available to all age groups. Since the OC is currently offering dance in school for early elementary grades, this begins at age 10.

Ages 10-12

Ballet I and II  
Tap I and II  
Creative/Modern Dance  
(which could include introductory forms of  
Hip hop, African, jazz, etc.)

Ages 13-15 (or so)

Same as above  
But to include true  
Beginning Hip Hop  
(even Ballroom, even if they laugh)

Ages 16-Adult

Ballet I and II  
Tap as desired  
Modern I  
Ballroom  
Capoeira  
Hip Hop and any interesting ideas from qualified teachers  
Folk/World dance

Seniors

Fun stretching class, folk dance, seated yoga, etc.

I've outlined the most fundamental dance forms (except those "young" things I can't do) as the bases for any program. There would be a progression to a long-term program, as bodies have to start at the beginning and build up. No one without proper training should be able to jump into any advanced form of dance.

Doc ... 041411 ... *Sam*

**Committee Report: Financial Policy**

**Submitted: 4/14/11**

**Lead Commissioner: Martha Farish**

DRAFT

**Purpose:** To identify OIPRD's debt policy

**Draft Policy:** Except for years 2011-2015, defined as the "start-up" years for OIPRD, non-voted debt financing is inappropriate for funding current operations and maintenance expenses. For years 2011-2015 non-voted debt financing is permissible for current operations and maintenance expenses so long as all such debt is retired by June 2015.

Annual debt payments (non-voted debt) for OIPRD shall not exceed 30% of annual expenditures of OIPRD for years 2011-2015, and shall not exceed 20% of annual expenditures in years thereafter.

Long-term debt financing shall generally be limited to one-time capital improvement projects or purchases and under the following circumstances:

- The project's useful life will exceed the term of financing or
- The project's revenue or specific resource will be sufficient to service the debt or the debt service expenditure has been accounted for in the budget year(s) approved by the Board and
- When the Board finds the project will benefit the citizen's of Orcas Island.

**Motion:** To adopt policy.

MARTHA TO RUN THIS FAST DRAFT.

DRAFT ... 04/14/11

*LM*



**PLEASE READ FIRST!**

Welcome to the latest DRAFT revision of the OIPRD budget proposal.

As with all budgets, there are a number of assumptions made to create a starting point. Any of these can and will occasionally be altered. This spreadsheet is tied to the teal colored cells below and any change in these will be reflected throughout the entire spreadsheet. This will allow the long term effect of suggested changes to be known immediately. If you do make any changes, please change the name and date in the boxes below, so everyone reading this will know which budget version they're looking at. Otherwise, it will become most confusing when it doesn't match previous drafts and versions of proposed budgets out there.

Person or organization responsible for this draft: **Jim Bredouw**

Date of this draft: **4/12/11**

First up is how much OIPRD is planning to borrow, if any, in order to maintain some of the programming before full funding begins in late Spring, 2012. One suggestion is to procure a rented space, hire a half-time director and pay for some basics this year (office equip. and supplies, insurances, cursory Buck Park refurb, legal/acct., etc). For the purposes of this particular draft, I am assuming that OIPRD picks this option.

Below also assumes the gap loan will be repaid straightline over 36 months.

**Assumptions****July 1, 2011-June 30, 2012 'gap' budget\***

Part time director :	\$28,000
Payroll tax:	\$3,640
Rent:	\$10,500
Insurance:	\$6,000
Office equip.:	\$5,000
Printing/mailling:	\$5,500
Misc.:	\$2,000
Tenant improvements:	\$3,500
Website development:	\$1,250
Legal/acct.:	\$5,500
Contract greens maintenance:	\$18,200
Buck Park cursory refurb:	\$20,000
Contingency:	\$2,500
Temp. gap budget:	<b>\$111,590</b>

Amount actually borrowed (on July 1, 2011) incl. fees, if any: **\$85,000**  
The presumed interest rate on this gap loan: **4.50%**

**Other assumptions**

Amount of taxable real estate on Orcas:	\$2,762,016,270
Annual percentage rise:	1.00%
Annual amount of new construction:	\$10,000,000
Payroll taxes/FICA/Medi, etc. as % of gross pay:	13.00%

**Amount collected of public monies per quarter**

Q1:	1.00%
Q2:	46.00%
Q3:	7.00%
Q4:	46.00%
	<b>100.00%</b>

\* this represents not the total budget est. but the 'supplement' that will need to be spent over this largely unfunded first year in excess of revenues in order to keep core, break-even programs in operation until public funding is fully available in mid-2012

**OIPRD Budget draft April 12, 2011**

Bank balance: \$41,538 \$21,181

Annual total 2011

Income: **\$98,000**

Q2 2011 Q3 2011 Q4 2011

**Income**

Loan proceeds	\$85,000		
Donations	\$0	\$0	
Rental/Lease (Buck/Gyms/Pool/FH, etc.) (assumes successful neg. w/OISD)	\$1,500	\$1,000	
Participant fees	\$5,000	\$2,500	
Grants	\$0	\$0	
Public Funds	\$0	\$0	
Team/corporate sponsorships	\$1,500	\$1,500	

**TOTAL INCOME:**

\$0 \$93,000 \$5,000

**Expenses****ONE-TIME EXPENSES****Capital one-time purchases**

Refurb of Buck Park	\$20,000		
Pre-school playground			
Purchase of office equip	\$3,750	\$1,250	
Resurface tennis courts			
Tenant improvements / bldg. mat.			
Subcontract admin. etc.	\$0	\$0	
Skatepark refurb			
Purchase of rec. equip.			
Signage			
Letterhead/Office Supplies			
Misc./unknown	\$500	\$500	

**One-time setup fees**

Legal/bank fees	\$988	\$688	
Acct.	\$688	\$688	
Website development	\$938	\$313	
Ballot/promo/domains reimburse			

**ONGOING EXPENSES****STAFF**

OIPRD Director		\$7,000	\$7,000
Dir. payroll taxes	\$0	\$910	\$910
OIPRD Asst. Director			
(Asst. Dir. 13% payroll taxes/FICA/Medi)	\$0	\$0	\$0

Health insurance dir. Stipend

**ADMINISTRATIVE**

Legal/bank fees

Accounting / auditing

**Fundraising**

Summer Event

Mailing

Insurances

Normal plus D & O

\$1,500 \$1,500

**Other**

Building lease

\$2,625 \$2,625

Event rental fees (FH/OISD/Christian S.)

Office Supplies/Equip./Printing/Mailing

Travel

Utilities

Web mgr.

Gap Loan interest:

\$956 \$877

Gap Loan principal repayment:

\$7,083 \$7,083

Reserve / contingency

\$625 \$625

**ESSENTIAL-Parks**

Contract greens maint. \$1,300 per mow/weedeat

\$3,900 \$1,300

Spinkler & general repair / maint.

E/S water

Toilets/garbage fees

Reserve / contingency

**ESSENTIAL-Programs**

Swim lessons/senior aerobics (instructor/pool rental)

Teen Night (2 supervisors only)

After School (2 supervisors only)

Reserve / contingency

**IN/OUTDOOR REC. PROGRAMS**

Instructors

Contract A/V tech

Low income scholarships

Reserve / contingency

**TOTAL EXPENSES:**

\$0 \$51,462 \$25,357

Net:

Bank balance:

\$0 \$41,538 (\$20,357)

\$0 \$41,538 \$21,181

Annual total 2011

Expenses: **\$76,819**

\$3,401	\$82,063	\$9,732	\$80,377	\$20,014	\$46,976	\$1,400	\$73,581	\$11,414	\$55,560	\$15,565	\$94,466	\$36,853	\$86,973	\$44,598
			total 2012				total 2013				total 2014			
			\$332,081				\$337,867				\$341,703			
Q1 2012	Q2 2012	Q3 2012	Q4 2012	Q1 2013	Q2 2013	Q3 2013	Q4 2013	Q1 2014	Q2 2014	Q3 2014	Q4 2014	Q1 2015	Q2 2015	Q3 2015
\$0	\$0	\$2,500	\$15,000	\$500	\$1,500	\$2,500	\$15,000	\$500	\$1,500	\$2,500	\$15,000	\$500	\$1,500	\$2,500
\$1,000	\$2,500	\$5,000	\$1,500	\$1,040	\$2,600	\$5,200	\$1,560	\$1,082	\$2,704	\$5,408	\$1,622	\$1,125	\$2,812	\$5,624
\$2,500	\$10,000	\$20,000	\$7,500	\$2,500	\$10,000	\$20,000	\$7,500	\$2,500	\$10,000	\$20,000	\$7,500	\$2,500	\$10,000	\$20,000
\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
\$2,486	\$114,347	\$17,401	\$114,347	\$2,520	\$115,905	\$17,638	\$115,905	\$2,554	\$117,478	\$17,877	\$117,478	\$2,588	\$119,067	\$18,119
\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
\$9,986	\$130,847	\$48,901	\$142,347	\$10,560	\$134,005	\$49,338	\$143,965	\$10,635	\$135,682	\$49,785	\$145,600	\$10,713	\$137,379	\$50,243
			\$7,500											
			\$5,000											
			\$4,000											
	\$3,500	\$2,500			\$17,500									
\$0	\$0	\$2,500												
		\$1,250												
		\$750												
\$500	\$500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
\$688	\$388	\$1,500												
\$688	\$688	\$1,500												
		\$750												
	\$13,500													
\$7,000	\$7,000	\$12,500	\$12,500	\$12,500	\$12,500	\$12,500	\$12,500	\$13,000	\$13,000	\$13,000	\$13,000	\$13,520	\$13,520	\$13,520
\$910	\$910	\$1,625	\$1,625	\$1,625	\$1,625	\$1,625	\$1,625	\$1,690	\$1,690	\$1,690	\$1,690	\$1,758	\$1,758	\$1,758
		\$8,125	\$8,125	\$8,125	\$8,125	\$8,125	\$8,125	\$8,450	\$8,450	\$8,450	\$8,450	\$8,788	\$8,788	\$8,788
\$0	\$0	\$1,056	\$1,056	\$1,056	\$1,056	\$1,056	\$1,056	\$1,099	\$1,099	\$1,099	\$1,099	\$1,142	\$1,142	\$1,142
		\$1,350	\$1,350	\$1,350	\$1,350	\$1,350	\$1,350	\$1,404	\$1,404	\$1,404	\$1,404	\$1,460	\$1,460	\$1,460
		\$250	\$500	\$750	\$750	\$750	\$750	\$780	\$780	\$780	\$780	\$811	\$811	\$811
			\$1,500	\$500	\$2,000	\$500	\$1,500	\$520	\$2,080	\$520	\$1,560	\$541	\$2,163	\$541
		\$2,000				\$2,000				\$2,000				\$2,000
		\$750	\$1,500	\$1,000	\$1,850	\$750	\$1,000	\$1,000	\$1,850	\$750	\$1,000	\$1,000	\$1,850	\$750
\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,560	\$1,560	\$1,560	\$1,560	\$1,622	\$1,622	\$1,622
\$2,625	\$2,625	\$2,625	\$2,625	\$2,625	\$2,625	\$2,625	\$2,625	\$2,730	\$2,730	\$2,730	\$2,730	\$2,839	\$2,839	\$2,839
		\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
\$2,750	\$2,750	\$3,000	\$1,000	\$1,000	\$2,500	\$3,000	\$1,000	\$1,040	\$2,600	\$3,120	\$1,040	\$1,082	\$2,704	\$3,245
		\$250	\$250	\$250	\$500	\$250	\$100	\$250	\$500	\$250	\$100	\$250	\$500	\$250
		\$750	\$1,000	\$1,000	\$850	\$750	\$1,000	\$1,040	\$884	\$780	\$1,040	\$1,082	\$919	\$811
		\$500	\$500	\$500	\$500	\$500	\$500	\$520	\$520	\$520	\$520	\$541	\$541	\$541
\$797	\$717	\$638	\$558	\$478	\$398	\$319	\$239	\$159	\$80					
\$7,083	\$7,083	\$7,083	\$7,083	\$7,083	\$7,083	\$7,083	\$7,083	\$7,083	\$7,083					
\$625	\$625	\$1,000	\$1,000	\$1,500	\$1,500	\$1,500	\$1,500	\$2,000	\$2,000	\$2,000	\$2,000	\$3,000	\$3,000	\$3,000
\$2,600	\$10,400	\$7,800	\$2,600	\$2,600	\$10,400	\$7,800	\$2,600	\$2,600	\$10,400	\$7,800	\$2,600	\$2,600	\$10,400	\$7,800
		\$5,000	\$1,000	\$300	\$1,000	\$500	\$300	\$300	\$1,000	\$500	\$300	\$300	\$1,000	\$500
		\$5,000	\$500	\$500	\$1,500	\$5,000	\$500	\$500	\$1,500	\$5,000	\$500	\$500	\$1,500	\$5,000
		\$5,000	\$2,000	\$2,000	\$3,500	\$6,500	\$2,000	\$2,000	\$3,500	\$6,500	\$2,000	\$2,000	\$3,500	\$6,500
		\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
		\$2,500	\$1,500	\$1,500	\$2,000	\$2,500	\$1,500	\$1,500	\$2,000	\$2,500	\$1,500	\$1,500	\$2,000	\$2,500
		\$4,680	\$4,680	\$4,680	\$4,680	\$4,680	\$4,680	\$4,867	\$4,867	\$4,867	\$4,867	\$5,062	\$5,062	\$5,062
		\$5,250	\$5,250	\$5,250	\$5,250	\$5,250	\$5,250	\$5,460	\$5,460	\$5,460	\$5,460	\$5,678	\$5,678	\$5,678
		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
		\$3,500	\$1,500	\$1,750	\$2,500	\$3,500	\$1,500	\$1,750	\$2,500	\$3,500	\$1,500	\$1,750	\$2,500	\$3,500
		\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500
		\$2,000	\$500	\$500	\$1,000	\$2,000	\$500	\$500	\$1,000	\$2,000	\$500	\$500	\$1,000	\$2,000
		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
\$27,765	\$52,186	\$121,232	\$71,702	\$70,923	\$107,043	\$94,913	\$71,784	\$72,802	\$91,537	\$89,780	\$66,700	\$68,326	\$87,259	\$92,619
(\$17,779)	\$78,662	(\$72,331)	\$70,645	(\$60,363)	\$26,962	(\$45,576)	\$72,181	(\$62,167)	\$44,145	(\$39,995)	\$78,901	(\$57,613)	\$50,120	(\$42,376)
\$3,401	\$82,063	\$9,732	\$80,377	\$20,014	\$46,976	\$1,400	\$73,581	\$11,414	\$55,560	\$15,565	\$94,466	\$36,853	\$86,973	\$44,598
			total 2012				total 2013				total 2014			
			\$272,885				\$344,663				\$320,819			

[illegible]

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OIPRD Budget draft April, 2011

	\$17,246	\$6,428	\$844	\$67,085	\$11,766	\$56,817	\$12,164	\$79,739	\$17,213	\$92,480	\$18,879	\$80,422	\$46,427	\$179,128	\$64,363	\$111,835	\$69,459	\$147,206	\$89,389	\$121,543	\$90,384	\$167,062	\$106,179	\$151,093	\$103,479	\$178,630
	Annual					total 2012				total 2013				total 2014			total 2015				total 2016				total 2017	
	Income	\$63,000				\$332,081				\$337,867				\$341,703			\$345,589				\$349,528			\$353,519		
Q1 2011	Q1 2011	Q4 2011	Q1 2012	Q2 2012	Q3 2012	Q4 2012	Q1 2013	Q2 2013	Q3 2013	Q4 2013	Q1 2014	Q2 2014	Q3 2014	Q4 2014	Q1 2015	Q2 2015	Q3 2015	Q4 2015	Q1 2016	Q2 2016	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017
	\$50,000		\$0	\$0	\$0	\$2,500	\$15,000		\$5,000	\$15,000	\$2,500	\$2,500	\$15,000	\$5,000	\$15,000	\$2,500	\$15,000	\$5,000	\$15,000	\$2,500	\$15,000	\$5,000	\$15,000	\$2,500	\$15,000	
	\$1,500	\$1,000	\$1,000	\$2,500	\$15,000	\$1,500	\$1,500	\$2,500	\$15,000	\$1,500	\$2,500	\$2,500	\$15,000	\$1,500	\$2,500	\$2,500	\$15,000	\$1,500	\$2,500	\$2,500	\$15,000	\$1,500	\$2,500	\$2,500	\$15,000	
	\$15,000	\$2,500	\$2,500	\$15,000	\$2,500	\$2,500	\$15,000	\$2,500	\$15,000	\$2,500	\$15,000	\$2,500	\$15,000	\$2,500	\$15,000	\$2,500	\$15,000	\$2,500	\$15,000	\$2,500	\$15,000	\$2,500	\$15,000	\$2,500	\$15,000	
	\$0	\$0	\$0	\$4,972	\$111,862	\$70,420	\$114,347	\$2,500	\$10,919	\$113,385	\$17,438	\$115,905	\$5,108	\$114,934	\$10,877	\$117,478	\$5,177	\$116,478	\$10,819	\$119,067	\$5,247	\$118,048	\$10,863	\$120,671	\$5,317	
	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	
\$0	\$58,000	\$5,000	\$12,472	\$128,362	\$48,901	\$142,347	\$13,079	\$311,485	\$49,318	\$143,965	\$13,189	\$313,128	\$49,785	\$145,600	\$13,302	\$314,791	\$50,243	\$147,254	\$13,416	\$316,473	\$50,712	\$148,902	\$13,534	\$318,175	\$51,191	\$150,617
	\$20,000			\$7,500																						
	\$2,500																									
	\$6,125	\$6,125																								

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Expenses
----------

Capital one-time purchases  
Refurb of Buck Park

First up is how much OIPRD is planning to borrow, if any, in order to maintain some of the programming before full funding begins in late Spring, 2012. One suggestion is to procure a rented space, hire a half-time director and pay for some basics this year (office equip. and supplies, insurances, cursory Buck Park refurb, legal/acct., etc). For the purposes of this particular draft, I am assuming that OIPRD picks this option.

*Below also assumes the gap loan will be repaid straightline over 36 months.*

Capital one-time purchases  
Refurb of Buck Park

Purchase of office equip	
Resurface tennis courts	

For the purposes of this particular draft, I am assuming that OIPRD picks this option.

Skatepark refurb  
Purchase of rec. equip.

Letterhead/Office Supplies  
Misc./unknown

## Acct.

### ONGOING EXPENSES

Dir. payroll taxes.

Health insurance dir. Stipend  
ADMINISTRATIVE

## Accounting / auditing

### Mailing

Event rental fees (FVOCSD/Christian S.)

## Utilities

Gap Loan principal repayment:  
Reserve / contingency

Contract greens maint.  
Soldador E. general maint / maint

## Reserve / contingency

Swim lessons/senior aerobics  
Teen Night

### IN/OUTDOOR REC. PROGRAMS

Low income scholarships  
Reserve / contingency

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## \$45,180

Account	Q1:2011	Q2:2011	Q3:2011	Q4:2011	Q1:2012	Q2:2012	Q3:2012	Q4:2012	Q1:2013	Q2:2013	Q3:2013	Q4:2013	Q1:2014	Q2:2014	Q3:2014	Q4:2014	Q1:2015	Q2:2015	Q3:2015	Q4:2015	Q1:2016	Q2:2016	Q3:2016	Q4:2016	Q1:2017	Q2:2017	Q3:2017	Q4:2017	Q1:2018	Q2:2018	Q3:2018	Q4:2018	Q1:2019	Q2:2019	Q3:2019	Q4:2019	Q1:2020	Q2:2020	Q3:2020	Q4:2020	Q1:2021	Q2:2021	Q3:2021	Q4:2021	Q1:2022	Q2:2022	Q3:2022	Q4:2022	Q1:2023	Q2:2023	Q3:2023	Q4:2023	Q1:2024	Q2:2024	Q3:2024	Q4:2024	Q1:2025	Q2:2025	Q3:2025	Q4:2025	Q1:2026	Q2:2026	Q3:2026	Q4:2026	Q1:2027	Q2:2027	Q3:2027	Q4:2027	Q1:2028	Q2:2028	Q3:2028	Q4:2028	Q1:2029	Q2:2029	Q3:2029	Q4:2029	Q1:2030	Q2:2030	Q3:2030	Q4:2030	Q1:2031	Q2:2031	Q3:2031	Q4:2031	Q1:2032	Q2:2032	Q3:2032	Q4:2032	Q1:2033	Q2:2033	Q3:2033	Q4:2033	Q1:2034	Q2:2034	Q3:2034	Q4:2034	Q1:2035	Q2:2035	Q3:2035	Q4:2035	Q1:2036	Q2:2036	Q3:2036	Q4:2036	Q1:2037	Q2:2037	Q3:2037	Q4:2037	Q1:2038	Q2:2038	Q3:2038	Q4:2038	Q1:2039	Q2:2039	Q3:2039	Q4:2039	Q1:2040	Q2:2040	Q3:2040	Q4:2040	Q1:2041	Q2:2041	Q3:2041	Q4:2041	Q1:2042	Q2:2042	Q3:2042	Q4:2042	Q1:2043	Q2:2043	Q3:2043	Q4:2043	Q1:2044	Q2:2044	Q3:2044	Q4:2044	Q1:2045	Q2:2045	Q3:2045	Q4:2045	Q1:2046	Q2:2046	Q3:2046	Q4:2046	Q1:2047	Q2:2047	Q3:2047	Q4:2047	Q1:2048	Q2:2048	Q3:2048	Q4:2048	Q1:2049	Q2:2049	Q3:2049	Q4:2049	Q1:2050	Q2:2050	Q3:2050	Q4:2050	Q1:2051	Q2:2051	Q3:2051	Q4:2051	Q1:2052	Q2:2052	Q3:2052	Q4:2052	Q1:2053	Q2:2053	Q3:2053	Q4:2053	Q1:2054	Q2:2054	Q3:2054	Q4:2054	Q1:2055	Q2:2055	Q3:2055	Q4:2055	Q1:2056	Q2:2056	Q3:2056	Q4:2056	Q1:2057	Q2:2057	Q3:2057	Q4:2057	Q1:2058	Q2:2058	Q3:2058	Q4:2058	Q1:2059	Q2:2059	Q3:2059	Q4:2059	Q1:2060	Q2:2060	Q3:2060	Q4:2060	Q1:2061	Q2:2061	Q3:2061	Q4:2061	Q1:2062	Q2:2062	Q3:2062	Q4:2062	Q1:2063	Q2:2063	Q3:2063	Q4:2063	Q1:2064	Q2:2064	Q3:2064	Q4:2064	Q1:2065	Q2:2065	Q3:2065	Q4:2065	Q1:2066	Q2:2066	Q3:2066	Q4:2066	Q1:2067	Q2:2067	Q3:2067	Q4:2067	Q1:2068	Q2:2068	Q3:2068	Q4:2068	Q1:2069	Q2:2069	Q3:2069	Q4:2069	Q1:2070	Q2:2070	Q3:2070	Q4:2070	Q1:2071	Q2:2071	Q3:2071	Q4:2071	Q1:2072	Q2:2072	Q3:2072	Q4:2072	Q1:2073	Q2:2073	Q3:2073	Q4:2073	Q1:2074	Q2:2074	Q3:2074	Q4:2074	Q1:2075	Q2:2075	Q3:2075	Q4:2075	Q1:2076	Q2:2076	Q3:2076	Q4:2076	Q1:2077	Q2:2077	Q3:2077	Q4:2077	Q1:2078	Q2:2078	Q3:2078	Q4:2078	Q1:2079	Q2:2079	Q3:2079	Q4:2079	Q1:2080	Q2:2080	Q3:2080	Q4:2080	Q1:2081	Q2:2081	Q3:2081	Q4:2081	Q1:2082	Q2:2082	Q3:2082	Q4:2082	Q1:2083	Q2:2083	Q3:2083	Q4:2083	Q1:2084	Q2:2084	Q3:2084	Q4:2084	Q1:2085	Q2:2085	Q3:2085	Q4:2085	Q1:2086	Q2:2086	Q3:2086	Q4:2086	Q1:2087	Q2:2087	Q3:2087	Q4:2087	Q1:2088	Q2:2088	Q3:2088	Q4:2088	Q1:2089	Q2:2089	Q3:2089	Q4:2089	Q1:2090	Q2:2090	Q3:2090	Q4:2090	Q1:2091	Q2:2091	Q3:2091	Q4:2091	Q1:2092	Q2:2092	Q3:2092	Q4:2092	Q1:2093	Q2:2093	Q3:2093	Q4:2093	Q1:2094	Q2:2094	Q3:2094	Q4:2094	Q1:2095	Q2:2095	Q3:2095	Q4:2095	Q1:2096	Q2:2096	Q3:2096	Q4:2096	Q1:2097	Q2:2097	Q3:2097	Q4:2097	Q1:2098	Q2:2098	Q3:2098	Q4:2098	Q1:2099	Q2:2099	Q3:2099	Q4:2099	Q1:2100	Q2:2100	Q3:2100	Q4:2100	Q1:2101	Q2:2101	Q3:2101	Q4:2101	Q1:2102	Q2:2102	Q3:2102	Q4:2102	Q1:2103	Q2:2103	Q3:2103	Q4:2103	Q1:2104	Q2:2104	Q3:2104	Q4:2104	Q1:2105	Q2:2105	Q3:2105	Q4:2105	Q1:2106	Q2:2106	Q3:2106	Q4:2106	Q1:2107	Q2:2107	Q3:2107	Q4:2107	Q1:2108	Q2:2108	Q3:2108	Q4:2108	Q1:2109	Q2:2109	Q3:2109	Q4:2109	Q1:2110	Q2:2110	Q3:2110	Q4:2110	Q1:2111	Q2:2111	Q3:2111	Q4:2111	Q1:2112	Q2:2112	Q3:2112	Q4:2112	Q1:2113	Q2:2113	Q3:2113	Q4:2113	Q1:2114	Q2:2114	Q3:2114	Q4:2114	Q1:2115	Q2:2115	Q3:2115	Q4:2115	Q1:2116	Q2:2116	Q3:2116	Q4:2116	Q1:2117	Q2:2117	Q3:2117	Q4:2117	Q1:2118	Q2:2118	Q3:2118	Q4:2118	Q1:2119	Q2:2119	Q3:2119	Q4:2119	Q1:2120	Q2:2120	Q3:2120	Q4:2120	Q1:2121	Q2:2121	Q3:2121	Q4:2121	Q1:2122	Q2:2122	Q3:2122	Q4:2122	Q1:2123	Q2:2123	Q3:2123	Q4:2123	Q1:2124	Q2:2124	Q3:2124	Q4:2124	Q1:2125	Q2:2125	Q3:2125	Q4:2125	Q1:2126	Q2:2126	Q3:2126	Q4:2126	Q1:2127	Q2:2127	Q3:2127	Q4:2127	Q1:2128	Q2:2128	Q3:2128	Q4:2128	Q1:2129	Q2:2129	Q3:2129	Q4:2129	Q1:2130	Q2:2130	Q3:2130	Q4:2130	Q1:2131	Q2:2131	Q3:2131	Q4:2131	Q1:2132	Q2:2132	Q3:2132	Q4:2132	Q1:2133	Q2:2133	Q3:2133	Q4:2133	Q1:2134	Q2:2134	Q3:2134	Q4:2134	Q1:2135	Q2:2135	Q3:2135	Q4:2135	Q1:2136	Q2:2136	Q3:2136	Q4:2136	Q1:2137	Q2:2137	Q3:2137	Q4:2137	Q1:2138	Q2:2138	Q3:2138	Q4:2138	Q1:2139	Q2:2139	Q3:2139	Q4:2139	Q1:2140	Q2:2140	Q3:2140	Q4:2140	Q1:2141	Q2:2141	Q3:2141	Q4:2141	Q1:2142	Q2:2142	Q3:2142	Q4:2142	Q1:2143	Q2:2143	Q3:2143	Q4:2143	Q1:2144	Q2:2144	Q3:2144	Q4:2144	Q1:2145	Q2:2145	Q3:2145	Q4:2145	Q1:2146	Q2:2146	Q3:2146	Q4:2146	Q1:2147	Q2:2147	Q3:2147	Q4:2147	Q1:2148	Q2:2148	Q3:2148	Q4:2148	Q1:2149	Q2:2149	Q3:2149	Q4:2149	Q1:2150	Q2:2150	Q3:2150	Q4:2150	Q1:2151	Q2:2151	Q3:2151	Q4:2151	Q1:2152	Q2:2152	Q3:2152	Q4:2152	Q1:2153	Q2:2153	Q3:2153	Q4:2153	Q1:2154	Q2:2154	Q3:2154	Q4:2154	Q1:2155	Q2:2155	Q3:2155	Q4:2155	Q1:2156	Q2:2156	Q3:2156	Q4:2156	Q1:2157	Q2:2157	Q3:2157	Q4:2157	Q1:2158	Q2:2158	Q3:2158	Q4:2158	Q1:2159	Q2:2159	Q3:2159	Q4:2159	Q1:2160	Q2:2160	Q3:2160	Q4:2160	Q1:2161	Q2:2161	Q3:2161	Q4:2161	Q1:2162	Q2:2162	Q3:2162	Q4:2162	Q1:2163	Q2:2163	Q3:2163	Q4:2163	Q1:2164	Q2:2164	Q3:2164	Q4:2164	Q1:2165	Q2:2165	Q3:2165	Q4:2165	Q1:2166	Q2:2166	Q3:2166	Q4:2166	Q1:2167	Q2:2167	Q3:2167	Q4:2167	Q1:2168	Q2:2168	Q3:2168	Q4:2168	Q1:2169	Q2:2169	Q3:2169	Q4:2169	Q1:2170	Q2:2170	Q3:2170	Q4:2170	Q1:2171	Q2:2171	Q3:2171	Q4:2171	Q1:2172	Q2:2172	Q3:2172	Q4:2172	Q1:2173	Q2:2173	Q3:2173	Q4:2173	Q1:2174	Q2:2174	Q3:2174	Q4:2174	Q1:2175	Q2:2175	Q3:2175	Q4:2175	Q1:2176	Q2:2176	Q3:2176	Q4:2176	Q1:2177	Q2:2177	Q3:2177	Q4:2177	Q1:2178	Q2:2178	Q3:2178	Q4:2178	Q1:2179	Q2:2179	Q3:2179	Q4:2179	Q1:2180	Q2:2180	Q3:2180	Q4:2180	Q1:2181	Q2:2181	Q3:2181	Q4:2181	Q1:2182	Q2:2182	Q3:2182	Q4:2182	Q1:2183	Q2:2183	Q3:2183	Q4:2183	Q1:2184	Q2:2184	Q3:2184	Q4:2184	Q1:2185	Q2:2185	Q3:2185	Q4:2185	Q1:2186	Q2:2186	Q3:2186	Q4:2186	Q1:2187	Q2:2187	Q3:2187	Q4:2187	Q1:2188	Q2:2188	Q3:2188	Q4:2188	Q1:2189	Q2:2189	Q3:2189	Q4:2189	Q1:2190	Q2:2190	Q3:2190	Q4:2190	Q1:2191	Q2:2191	Q3:2191	Q4:2191	Q1:2192	Q2:2192	Q3:2192	Q4:2192	Q1:2193	Q2:2193	Q3:2193	Q4:2193	Q1:2194	Q2:2194	Q3:2194	Q4:2194	Q1:2195	Q2:2195	Q3:2195	Q4:2195	Q1:2196	Q2:2196	Q3:2196	Q4:2196	Q1:2197	Q2:2197	Q3:2197	Q4:2197	Q1:2198	Q2:2198	Q3:2198	Q4:2198	Q1:2199	Q2:2199	Q3:2199	Q4:2199	Q1:2200	Q2:2200	Q3:2200	Q4:2200	Q1:2201	Q2:2201	Q3:2201	Q4:2201	Q1:2202	Q2:2202	Q3:2202	Q4:2202	Q1:2203	Q2:2203	Q3:2203	Q4:2203	Q1:2204	Q2:2204	Q3:2204	Q4:2204	Q1:2205	Q2:2205	Q3:2205	Q4:2205	Q1:2206	Q2:2206	Q3:2206	Q4:2206	Q1:2207	Q2:2207	Q3:2207	Q4:2207	Q1:2208	Q2:2208	Q3:2208	Q4:2208	Q1:2209	Q2:2209	Q3:2209	Q4:2209	Q1:2210	Q2:2210	Q3:2210	Q4:2210	Q1:2211	Q2:2211	Q3:2211	Q4:2211	Q1:2212	Q2:2212	Q3:2212	Q4:2212	Q1:2213	Q2:2213	Q3:2213	Q4:2213	Q1:2214	Q2:2214	Q3:2214	Q4:2214	Q1:2215	Q2:2215	Q3:2215	Q4:2215	Q1:2216	Q2:2216	Q3:2216	Q4:2216	Q1:2217	Q2:2217	Q3:2217	Q4:2217	Q1:2218	Q2:2218	Q3:2218	Q4:2218	Q1:2219	Q2:2219	Q3:2219	Q4:2219	Q1:2220	Q2:2220	Q3:2220	Q4:2220	Q1:2221	Q2:2221	Q3:2221	Q4:2221	Q1:2222	Q2:2222	Q3:2222	Q4:2222	Q1:2223	Q2:2223	Q3:2223	Q4:2223	Q1:2224	Q2:2224	Q3:2224	Q4:2224	Q1:2225	Q2:2225	Q3:2225	Q4:2225	Q1:2226	Q2:2226	Q3:2226	Q4:2226	Q1:2227	Q2:2227	Q3:2227	Q4:2227	Q1:2228	Q2:2228	Q3:2228	Q4:2228	Q1:2229	Q2:2229	Q3:2229	Q4:2229	Q1:2230	Q2:2230	Q3:2230	Q4:2230	Q1:2231	Q2:2231	Q3:2231	Q4:2231	Q1:2232	Q2:2232	Q3:2232	Q4:2232	Q1:2233	Q2:2233	Q3:2233	Q4:2233	Q1:2234	Q2:2234	Q3:2234	Q4:2234	Q1:2235	Q2:2235	Q3:2235	Q4:2235	Q1:2236	Q2:2236	Q3:2236	Q4:2236	Q1:2237	Q2:2237	Q3:2237	Q4:2237	Q1:2238	Q2:2238	Q3:2238	Q4:2238	Q1:2239	Q2:2239	Q3:2239	Q4:2239	Q1:2240	Q2:2240	Q3:2240	Q4:2240	Q1:2241	Q2:2241	Q3:2241	Q4:2241	Q1:2242	Q2:2242	Q3:2242	Q4:2242	Q1:2243	Q2:2243	Q3:2243	Q4:2243	Q1:2244	Q2:2244	Q3:2244	Q4:2244	Q1:2245	Q2:2245	Q3:2245	Q4:2245	Q1:2246	Q2:2246	Q3:2246	Q4:2246	Q1:2247	Q2:2247	Q3:2247	Q4:2247	Q1:2248	Q2:2248	Q3:2248	Q4:2248	Q1:2249	Q2:2249	Q3:2249	Q4:2249	Q1:2250	Q2:2250	Q3:2250	Q4:2250	Q1:2251	Q2:2251	Q3:2251	Q4:2251	Q1:2252	Q2:2252	Q3:2252	Q4:2252	Q1:2253	Q2:2253	Q3:2253	Q4:2253	Q1:2254	Q2:2254	Q3:2254	Q4:2254	Q1:2255	Q2:2255	Q3:2255	Q4:2255	Q1:2256	Q2:2256	Q3:2256	Q4:2256	Q1:2257	Q2:2257	Q3:2257	Q4:2257	Q1:2258	Q2:2258	Q3:2258	Q4:2258	Q1:2259	Q2:2259	Q3:2259	Q4:2259	Q1:2260	Q2:2260	Q3:2260	Q4:2260	Q1:2261	Q2:2261	Q3:2261	Q4:2261	Q1:2262	Q2:2262	Q3:2262	Q4:2262	Q1:2263	Q2:2263	Q3:2263	Q4:2263	Q1:2264	Q2:2264	Q3:2264	Q4:2264	Q1:2265	Q2:2265	Q3:2265	Q4:2265	Q1:2266	Q2:2266	Q3:2266	Q4:2266	Q1:2267	Q2:2267	Q3:2267	Q4:2267	Q1:2268	Q2:2268	Q3:2268	
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